INVESTITURE OF THE 2021 NATIONAL DAY AWARDS

Presided over by

MADAM HALIMAH YACOB PRESIDENT OF THE REPUBLIC OF SINGAPORE

Singapore EXPO

28 November 2021

Scan for citations in Malay, Chinese, Tamil



A copy of this booklet in the vernacular languages is available upon request

PROGRAMME

5.00 p.m. Arrival of the President

Presentation of the National Day Awards

The Order of Nila Utama (With Distinction)

The Distinguished Service Order

The Meritorious Service Medal

The Public Service Star

The Public Administration Medal

The Public Service Medal

7.00 p.m. Investiture ends

THE ORDER OF NILA UTAMA (WITH DISTINCTION)

[Darjah Utama Nila Utama (Dengan Kepujian)]

1. MR PETER SEAH LIM HUAT

Chairman, DBS Group Holdings & DBS Bank Ltd
Chairman, LASALLE College of the Arts Ltd
Chairman, National Wages Council Chairman, Singapore Airlines Ltd
Member, Council of Presidential

CITATION

Mr Peter Seah Lim Huat is the Chairman of the National Wages Council (NWC), DBS Group Holdings, Singapore Airlines (SIA), and LASALLE College of the Arts (LASALLE). He is also a member of the Council of Presidential Advisers (CPA), a Director on the Board of the GIC Private Limited, and was formerly Chairman of Singapore Health Services (SingHealth).

Advisers

As SingHealth's Chairman from 2009 to 2021, Mr Seah oversaw a major expansion of its services. SingHealth developed into an Academic Medical Centre as well as a Regional Health System, providing Singaporeans with affordable, accessible and quality healthcare.

The NWC, under Mr Seah's leadership since 2015, has led productivity-driven wage growth, flexible wage structures, and the uplifting of lower-wage workers. And during the COVID-19 pandemic, it provided vital guidance to employers to sustain businesses and save jobs.

At DBS and SIA, Mr Seah has overseen both organisations' transformation to become digital innovators, with DBS named the "World's Best Bank". Under his leadership, LASALLE has grown into an internationally reputable tertiary arts education institution.

Mr Seah has brought his keen business insights and acumen to the numerous roles he has played in both the public and private sectors.

For his remarkable contributions to the NWC, CPA and GIC, and in such a wide range of sectors -- from healthcare to finance, from aviation to education -- Mr Peter Seah Lim Huat is awarded The Order of Nila Utama with Distinction

THE DISTINGUISHED SERVICE ORDER

[Darjah Utama Bakti Cemerlang]

2. **MR BENNY LIM SIANG HOE** Chairman, National Parks Board

CITATION

Mr Benny Lim has had an illustrious career in the Public Service, rising to key leadership positions in the Ministry of Home Affairs (MHA), Ministry of National Development (MND) and the Prime Minister's Office (PMO). But the list of his appointments alone cannot convey the exceptional breadth and quality of his contributions to Singapore. His practical wisdom, personal touch and resourcefulness have enriched many policies and programmes and enlivened the work of many public servants.

Mr Lim spent much of his career in the Home Team. He began as a Police Constable, straight out of school, and rose to become Permanent Secretary of MHA. Nobody before or after Mr Lim has repeated this singular trajectory. He helped grow a stronger and more cohesive Home Team; established the Home Team Academy; and was instrumental in developing counter-terrorism programmes like the Religious Rehabilitation Group and the Community Engagement Programme, the precursor of SG Secure. He worked tirelessly with community leaders and actively supported inter-faith initiatives. He was instrumental in enhancing Singapore's national security capabilities and social resilience after Sept 11.

At PMO, Mr Lim coordinated national security as well as public engagement initiatives like "Our Singapore Conversation". At MND, he ensured that in developing vibrant living environments, the Ministry stayed focused on building cohesive communities and serving the needs of the residents. And at National Parks Board (NParks), where he was appointed Chairman in 2018 after his retirement, he continues to drive efforts to make Singapore a "City in Nature".

For his exceptional contributions to Singapore's national security and development, Mr Benny Lim is awarded The Distinguished Service Order.

THE DISTINGUISHED SERVICE ORDER

[Darjah Utama Bakti Cemerlang]

3. MR RICHARD MAGNUS

Chairman, Public Transport Council

CITATION

Mr Richard Magnus retired as Chief District Judge after a distinguished career in the Singapore Legal Service. Before and since, he has contributed to public service in remarkably varied ways.

Mr Magnus is the founding Chairman of Temasek Foundation Cares and Deputy Chairman of Temasek Foundation. In these positions, he has led initiatives benefitting more than 62,000 Singaporeans and COVID-related initiatives that have touched every household in Singapore.

As Chairman of the Public Transport Council, Mr Magnus led its reconstitution in 2016. He spearheaded major reviews of the fare formulae and has expanded public transport concession schemes. He also chairs a multiagency committee to foster a more caring commuting culture.

Mr Magnus chairs the Bioethics Advisory Committee and is Singapore's first Representative to the ASEAN Inter-Governmental Commission on Human Rights, and the first Singaporean to be elected Vice-Chairman of UNESCO's International Bioethics Committee

Mr Magnus was the founding Chairman of the Casino Regulatory Authority and continues to serve on the Evaluation Panel on Integrated Resorts. He was the first Chairman of the Public Guardian Board and a member of the Public Service Commission from 2009 to 2020.

Mr Magnus ably chaired the Committee of Inquiry on the 2018 SingHealth Cyberattack which made recommendations to strengthen the healthcare sector's resilience against cyberattacks.

For his extensive and multi-faceted contributions to Singapore, Mr Richard Magnus is awarded The Distinguished Service Order.

THE MERITORIOUS SERVICE MEDAL

[Pingat Jasa Gemilang]

4. **MRS SANTHA BHASKAR** Artistic Director, Bhaskar's Arts Academy

CITATION

Mrs Santha Bhaskar is a highly respected artist and dancer. Long the Artistic Director of Bhaskar's Arts Academy, she is also the Advisor to Nrityalaya Aesthetics Society and Resident Choreographer for Indian dance at the Centre for the Arts, National University of Singapore. Known for incorporating crosscultural interdisciplinary elements in her works, Mrs Bhaskar has dedicated her life to enriching our country's arts heritage.

Mrs Bhaskar has been awarded the Cultural Medallion (1990) and Public Service Star (2016). Recently, she was inducted into the Singapore Council of Women's Organisations (SCWO)'s Singapore Women's Hall of Fame. Mrs Bhaskar is currently a Panel Member of the National Heritage Board's Stewards of Intangible Cultural Heritage Award.

For her extraordinary contributions to Indian dance here, both as a performer and an educator, and for being such a strong advocate of multiculturalism in the arts, Mrs Santha Bhaskar is awarded The Meritorious Service Medal.

THE MERITORIOUS SERVICE MEDAL (MILITARY)

[Pingat Jasa Gemilang (Tentera)]

5. LG MELVYN ONG SU KIAT, PPA(E), PPA(P), PBS

Chief of Defence Force Singapore Armed Forces

CITATION

Lieutenant-General Melvyn Ong Su Kiat has been an exemplary leader throughout his military career. As Chief of Defence Force, he led the Singapore Armed Forces (SAF) to achieve a high level of operational readiness. Under his leadership, the SAF conducted security missions round-the-clock to safeguard Singapore's sovereignty, and undertook training exercises and technology developments to raise our defence capabilities. LG Ong set in place strategies for the transformation of the SAF as it adopted new and advanced fighting concepts, more effective human capital development and deployment, and sustainable development. LG Ong has also been instrumental in fostering good defence relations with foreign militaries, raising the SAF's international standing, and positioning it as a valuable defence partner, regionally and internationally.

THE PUBLIC SERVICE STAR (BAR)

[Bintang Bakti Masyarakat (Lintang)]

THE PUBLIC SERVICE STAR

Bintang Bakti Masyarakat

CITATION

The Public Service Star (Bar) and the Public Service Star are awarded to those who have contributed to the good of their fellow citizens. They showed care for the well-being of their community, and their public service has helped make Singapore a better society.

THE PUBLIC SERVICE STAR (BAR)

[Bintang Bakti Masyarakat (Lintang)]

East Coast GRC

6. Mr Zulkefle Bin Abdul Chairman, Kampong Chai Chee CC

Rahman, BBM MAEC

Holland-Bukit Timah GRC

7. Mr Neo Say Keong, BBM Patron, Zhenghua CCMC

Jalan Besar GRC

8. Mr Philip Loh Hai Fee, BBM Chairman, Kreta Ayer-Kim Seng

CCC

Jurong GRC

9. Mr Justin Foo Yang Chiang, Chairman, Clementi C2E

BBM

10. Mr Goh Peng Tong, BBM Honorary Chairman, Taman Jurong

CCC

Sengkang GRC

11. Dr Derek Goh Bak Heng, BBM Patron, Sengkang East CCC

Kebun Baru SMC

12. Mdm Heidi Wong Gue Kuew, Chairperson, Kebun Baru CC SCEC

BBM

Central Singapore CDC

13. Mr Sarjit Singh s/o Sarmukh Member, Central Singapore CDC

Singh, BBM

THE PUBLIC SERVICE STAR (BAR)

[Bintang Bakti Masyarakat (Lintang)]

North West CDC

14. Mr William Choo Tuck Meng,

BBM

Former Member, North West CDC CDC Planning and Development

Ministry of Finance

15. Mr George Leonard Baker Jr.

Member, GIC International Advisory

Board

Ministry of Foreign Affairs

16. Mr Eduardo Alberto Henkel y

Perez-Castro

Honorary Consul in Mexico City

Ministry of Health

17. Mrs Fang Ai Lian nee Ho,

PBM

Chairman, MediShield Life Council

Ministry of Home Affairs

18. Dr Ngiam Tee Liang, BBM

Member, Drug Rehabilitation Centre

Review Committee

Ministry of Social and Family Development

19. Professor Ho Lai Yun, BBM

Deputy Chairman, Singapore

Children's Society

THE PUBLIC SERVICE STAR (BAR) (POSTHUMOUS)

Ministry of Foreign Affairs

20. Late Mr Winston Merchor

Former Honorary Consul-General in

Lima

[Bintang Bakti Masyarakat]

21. Dr Martin L. Leibowitz GIC Advisor Emeritus, GIC Private

Limited

Ministry of Foreign Affairs (Distinguished Friends of Singapore)

22. Mr Terrance K. Salman Honorary Consul-General in

Vancouver

Ministry of Transport (Distinguished Friends of Singapore)

23. Dr Olumuyiwa Benard Aliu Goodwill Ambassador of ICAO &

Former President, ICAO Council

Prime Minister's Office (Distinguished Friends of Singapore)

24. Mr Jean Lemierre Chairman of the Board of Directors

of BNP Paribas

Member, MAS International

Advisory Panel

Aljunied GRC

25. Mr Goh Eng Hoe, PBM Vice-Chairman, Kaki Bukit CCC

Ang Mo Kio GRC

26. Mr Tan Cheow Aik, PBM Assistant Treasurer, Ang Mo Kio-

Hougang CCC

27. Mr Teo Kiang Ang, PBM Patron, Cheng San-Seletar CCC

28. Mr Loh Wee Hiang, PBM Secretary, Teck Ghee CCC

Bishan-Toa Payoh GRC

29. Mr Alfred Tan Kee Khoon, Chairman, Bishan CC SCEC

PBM

[Bintang Bakti Masyarakat]

East Co 30.	p ast GRC Mdm Stella Soh Mui Hong, PBM	Vice-Chairperson, Fengshan CC WEC
Jalan E 31.	Besar GRC Dr Tan Yong Seng, PBM	Vice-Chairman, Whampoa CCC
Jurong 32.	GRC Mdm Tan Lee Jee, PBM	Vice-Chairperson, Clementi CCC
33.	Miss Chiang Ah Choo, PBM	Secretary, Jurong Spring CCC
34.	Mr Lee Khang Teng, PBM	Patron, Jurong Spring CCMC
Marsili 35.	ng-Yew Tee GRC Mr David Neo Watt Heng, PBM	Chairman, Yew Tee CCC
Nee Soon GRC 36. Mr Alex Lee Ke Hoo, JP, PBM Chairman, Nee Soon South CCC		
30.	IVII AICA ECC NC 1100, 31, 1 bivi	Chairman, Nec 30011 30dill CCC
Pasir R 37.	is-Punggol GRC Mr Lee Kim Leng, PBM	Chairman, Pasir Ris East CCMC
38.	Mdm Sally Ng, PBM	Vice-Chairperson, Hillview @ Elias RC

[Bintang Bakti Masyarakat]

Semba 39.	wang GRC Mr Allen Wong Kok Wye,	Chairman, ACE The Place CCMC
33.	PBM	Chairman, ACE The Frace Coline
40.	Er Lu Qimin, PBM	Vice-Chairman, Sembawang Central CCC
41.	Mr Steve Poh Gim Hong, PBM	Vice-Chairman, Woodlands CCC
Sengko	ang GRC	
42.	Dr Tan Kia King, PBM	Chairman, Sengkang West CCC
Tampi	nes GRC	
43.	Mr G Segar, PBM	Vice-Chairman, Tampines Central CCC
Tanjon	ng Pagar GRC	
44.	Mr Michael Koe Jian Fatt, PBM	Vice-Chairman, Queenstown CCC
45.	Mr Ang Ngoh Ho, PBM, PBS	Vice-Chairman, Tanjong Pagar- Tiong Bahru CCC
West Coast GRC		
46.	Mr Nelson Lim Eng Koo, PBM	Chairman, Nanyang CCMC
Bukit Batok SMC		
47.	Mr Suhadi Bin Sarmadi, PBM	Vice-Chairman, Bukit Batok CCC

[Bintang Bakti Masyarakat]

Punggol West SMC

Mr Haja Nizamudeen, JP, 48.

PBM

Vice-Chairman, Punggol West CCC

Radin Mas SMC

49 Dr Lim Yong Guan, PBM Chairman, Bukit Merah CCMC

Yio Chu Kang SMC

Mr Swee Kay Seng, PBM 50.

Chairman, Yio Chu Kang C2E

North East CDC

51. Mr Tham Min Yew, PBM Member, North East CDC

South East CDC

52. Dr Yek Tiew Ming, PPA(P),

PBM

Member, South East CDC

Mr Calvin Teo Han Siong, Member, South East CDC 53.

PBM

South West CDC

54. Mr Tiew Chew Meng, PBM

Member, South West CDC

People's Association

Mr Mohammad Yusoff Bin 55.

Yacob, PBM

Chairman, Community Emergency and Engagement Council EXCO

[Bintang Bakti Masyarakat]

56. Mdm N Kumari Devi, PBM Vice-Chairman, People's Association

Narpani Pearavai

Ministry of Defence

57. Mr Terence Quek Chun Member, SAFRA Management

Hou, PBM Committee

Ministry of Education

58. Dr Richard Charles Helfer Former Board Member, Singapore

Institute of Technology Board of

Trustees

59. Mr Lim Chin Heng Chairman, Kranji Primary School

Ministry of Health

60. Ms Kuah Boon Theng Chairman, Hospital Medifund

Committee (National Cancer

Centre)

Member, Medifund Advisory

Council

Ministry of Home Affairs

61. Mr Abdul Rohim Sarip, PBM Member, Yellow Ribbon Singapore

Board

62. Mr Kim Seah Teck Kim, JP, Alternate Chairman, Criminal Law

PBM Advisory Committee (Hearing)

Ministry of Law

63. Mr Philip Antony Jeyaretnam Chairman, Maxwell Chambers Pte

Ltd

Ministry of Social and Family Development

64. Mr Henry Yeo Wee Heng Chairman, Board of Visitors

(Women's Charter)

[Bintang Bakti Masyarakat]

65. Mr Anthony Tay Khin Sian,

PBM

Chairman, Lion Befrienders Service

Ministry of Trade and Industry

66. Mr Ho Meng Kit Senior Advisor, Singapore Business

Federation

Ministry of Transport

67. Ms Cham Hui Fong Authority member, Civil Aviation

Authority of Singapore

68. Mr Kee Teck Koon Deputy Chairman, NTUC Income

Insurance Co-operative Limited Former Chairman, Changi Airports

International Pte Ltd

[Pingat Pentadbiran Awam (Emas) (Lintang)]

69. MR CLARENCE YEO GEK LEONG

Senior Advisor (Special Duties) Ministry of Home Affairs

CITATION

Mr Clarence Yeo served 41 years in the Civil Service, of which 31 were at the Ministry of Home Affairs. As Commissioner, Immigration and Checkpoints Authority (ICA), he transformed ICA, introducing innovative technological solutions for border security and traveller identification, and user-friendly electronic platforms for the public to apply for immigration facilities. He also served as Chief Executive, Home Team Academy, and helped make it a leading training institute in homefront safety and security.

70. **MR ONG CHONG TEE**

Former Deputy Managing Director (Financial Supervision) Monetary Authority of Singapore

CITATION

Mr Ong Chong Tee demonstrated strong commitment and leadership in the Monetary Authority of Singapore (MAS). As Deputy Managing Director, he oversaw several key MAS functions. He oversaw the management of MAS' reserve portfolio, conduct of monetary policy, and promotion of the financial sector. He also headed MAS' financial supervision function and oversaw the introduction of digital banking licenses and the strengthening of supervision of risks relating to money laundering, cybersecurity and payment services. He was an active member in many international regulatory forums.

[Pingat Pentadbiran Awam (Emas)]

71. **MS DAPHNE HONG FAN SIN** Director-General

International Affairs Division Attorney-General's Chambers

CITATION

As the Director-General of the International Affairs Division of the Attorney-General's Chambers, Ms Daphne Hong has made substantial contributions to significant legal matters concerning Singapore's relations with foreign states. She has advised on many international law issues of critical importance to Singapore and was instrumental in key international negotiations and dispute resolution, including the Pedra Branca case. She has also built capacity in emerging areas of international law and developed the next generation of international lawyers.

72. MR SANTA MARIA KEVIN JOHN

Director Ministry of Defence

CITATION

Mr Kevin Santa Maria's exceptional leadership has been critical to the transformation and development of MINDEF. He has led and strengthened the organisation in fundamental ways in the areas of operations, planning, risk management, policy formulation and people development. For his contributions in ensuring MINDEF's ability to fulfil its mission effectively, Mr Kevin Santa Maria is awarded The Public Administration Medal (Gold).

[Pingat Pentadbiran Awam (Emas)]

73. **PROF CHONG TOW CHONG** President

Singapore University of Technology

and Design

Ministry of Education

CITATION

Prof Chong Tow Chong has played an instrumental role in shaping key higher education and research institutions in Singapore. He has been the President of the Singapore University of Technology and Design (SUTD) since April 2018, and was the founding Provost of SUTD from 2010 to 2018. Under his strong leadership, SUTD has grown into an internationally well-regarded university within a short span of 12 years.

74. **PROF FONG KOK YONG**

Deputy Group Chief Executive

Officer

Medical & Clinical Services Singapore Health Services

Senior Consultant, Rheumatology &

Immunology

Singapore General Hospital

Ministry of Health

CITATION

As Deputy Group Chief Executive Officer in Singapore Health Services (SingHealth), Prof Fong displayed exemplary leadership in propelling SingHealth and Singapore's public healthcare to greater heights. Respected as a clinician and an educator, his achievements ranged from clinical strategy and practice to optimising public healthcare capacity and care integration. In the nation's fight against COVID-19, he oversaw operations in Community Care Facilities and contributed to the assessment of vaccines for use in Singapore. For his stellar contributions to Singapore's healthcare, Prof Fong Kok Yong is awarded The Public Administration Medal (Gold).

[Pingat Pentadbiran Awam (Emas)]

75. MR RAJA KUMAR S/O THAMBY RAJAH

Senior Advisor (International) Ministry of Home Affairs

CITATION

Mr Raja Kumar served 36 years in the Ministry of Home Affairs (MHA). He rose to become Deputy Commissioner in the Singapore Police Force, and helped build it into the highly regarded Force it is today. He set up the Casino Regulatory Authority, and was its first Chief Executive. As Deputy Secretary, MHA, he strengthened MHA's international networks to advance Singapore's interests in countering transnational crimes and drugs, among other things.

76. **MR HARRY SEAH**

Deputy Chief Executive (Operations) Chairman's / Chief Executive's Office PUB, Singapore's National Water Agency

CITATION

Mr Harry Seah has contributed significantly to enhancing Singapore's water security. As Deputy Chief Executive (Operations), he has made significant contributions to ensure the operational effectiveness and efficiency of PUB, Singapore's National Water Agency. He was one of the pioneers in implementing NEWater and led PUB's continuous exploration, research and development of water technologies. He actively engaged the industry to deploy and commercialise new water technologies.

[Pingat Pentadbiran Awam (Emas)]

77. MR LEE CHUAN TECK

Permanent Secretary (Development) Ministry of Trade and Industry

CITATION

As Permanent Secretary (Development), Ministry of Trade and Industry (MTI), Mr Lee Chuan Teck oversees new economic activities, Singapore-based enterprises, the tourism sector, the utilities sector, and competition and consumer issues. On the international trade front, he focuses on uncovering new markets for Singapore companies. Prior to MTI, Mr Lee was Deputy Secretary (Land & Corporate), Ministry of Transport, where he led the restructuring of the public bus and rail sector and spearheaded the deployment of autonomous vehicles in Singapore.

78. **MS ONG TOON HUI**

Deputy Secretary (Leadership) and Dean (CSC) Public Service Division Civil Service College

CITATION

As Deputy Secretary (Leadership), Public Service Division (PSD) and Dean/CEO, Civil Service College (CSC), Ms Ong Toon Hui has been exemplary in leading transformation in PSD and CSC. At PSD, she made significant contributions in developing leadership capabilities in the Public Service and broadening the leadership pipeline. At CSC, Ms Ong spearheaded initiatives to deepen the capabilities of public officers and ready them for the future.

[Pingat Pentadbiran Awam (Emas)]

79. **MR CHAN CHEOW HOE** Deputy Chief Executive

Smart Nation and Digital Government Office

Government Technology Agency

CITATION

Mr Chan Cheow Hoe, Government Chief Digital Technology Officer, heads the Government's Info-Comm Technology & Smart Systems function, and serves concurrently as Government Technology Agency's Deputy CE. He helped to rebuild the public sector's capabilities in digital technology, which enabled citizen-centric digital services and prompt responses to COVID-19. He also exercised thought leadership to champion knowledge-sharing on digitalisation among governments globally.

THE PUBLIC ADMINISTRATION MEDAL (GOLD) (MILITARY)

[Pingat Pentadbiran Awam (Emas) (Tentera)]

80. **MG GOH SI HOU, PPA(G)** Chief of Army

Singapore Armed Forces

CITATION

MG Goh Si Hou has displayed exemplary leadership qualities throughout his SAF career. As Chief of Army, he strengthened the Army's ability to respond to a broad spectrum of operations and drove the development of its next generation transformation plans. He also led the Army's support of Singapore's fight against COVID-19, and fostered good defence relations with foreign military defence partners, raising the Army's regional and international standing.

[Pingat Pentadbiran Awam (Perak) (Lintang)]

THE PUBLIC ADMINISTRATION MEDAL (SILVER)

[Pingat Pentadbiran Awam (Perak)]

THE PUBLIC ADMINISTRATION MEDAL (SILVER) (MILITARY)

[Pingat Pentadbiran Awam (Perak) (Tentera)]

CITATION

Officers of middle management level, not often seen in the public eye, form an essential link between the formulation of policy and its implementation. Their drive and dedication motivate their staff to achieve organisational goals and provide public service of the highest standards. The Public Administration Medal (Silver) is awarded to those who have performed such duties with distinction.

[Pingat Pentadbiran Awam (Perak) (Lintang)]

Ministry of Health

81. Ms Elizabeth Anne Quah Say

Chin

Former Group Director (Planning)

Planning Group Ministry of Health

Ministry of National Development

82. Mr Lim Chee Hwee Executive Director / CEA

Senior Management

Council for Estate Agencies

Ministry of Social and Family Development

83. Mdm Charlotte Beck Gek Senior Director

Suan

Family Development Group Ministry of Social and Family

Development

[Pingat Pentadbiran Awam (Perak)]

Attorney-General's Chambers

84. Mr Peter Koy Su Hua Deputy Chief Prosecutor

Crime Division

Attorney-General's Chambers

Auditor-General's Office

85. Ms Lee Lih Jiuan Group Director

Auditor-General's Office

Ministry of Communications and Information

86. Mdm Catherine Lau Che Wai Assistant Chief Executive

Archives and Libraries Group National Library Board

87. Ms Soffy Hariyanti Binte Director (Campaigns and

Abdul Rahim Production)

Public Communications Division Campaigns and Production

Department

Ministry of Communications and

Information

88. Ms Evelyn Goh Choong Eng Director

International Policy & Strategy Info-Communications Media Development Authority

Ministry of Culture, Community and Youth

89. Mr Yeo Kirk Siang Director

Heritage Research & Assessment

National Heritage Board

90. Ms Jeanie Tan Cheng Cheng Assistant Chief Executive (Corporate

Development) and Group Director

(People Group)
People's Association

[Pingat Pentadbiran Awam (Perak)]

	Ministry of Defence			
	91.	Mr Teo Eng Dih	Deputy Secretary (Policy) MINDEF HQ Ministry of Defence	
	92.	Mr Loke Mun Kwong	Director Advanced Systems Programme Centre Defence Science & Technology Agency	
	93.	Mr Leow Aik Siang	Director Enterprise IT Programme Centre Defence Science & Technology Agency	
	94.	Mr Tong Ting Yap	Director Ministry of Defence	
	95.	Mr Loh Chee Kin	Director Ministry of Defence	
	96.	Dr Desmond Rodney Lim Chin Siong	Deputy Chief Executive Officer (Technology) DSO National Laboratories Ministry of Defence	
Ministry of Education				
	97.	Prof Lee Pey Woan	Vice Provost (Faculty Matters) Professor of Law Singapore Management University Ministry of Education	
	98.	Prof Mohan Shankara Kankanhalli	Dean, School of Computing Professor, Department of Compute Science, School of Computing	

National University of Singapore

Ministry of Education

99.	Mr Poon King Wang	Senior Director, Office of Strategic Planning Director, Lee Kuan Yew Centre for Innovative Cities Singapore University of Technology and Design Ministry of Education
100.	Mr Albert Lim Song Lian	Director School of Design & Media Nanyang Polytechnic
101.	Ms May Goh Chee Hoon	Head Internal Communications Ngee Ann Polytechnic
102.	Prof Koh Hian Chye	Director Business Intelligence & Analytics Singapore University of Social Sciences Ministry of Education
103.	Ms Angela Tan Ching Yik	Director Strategic Planning Division / Regulation Division SkillsFuture Singapore
104.	Mr Dennis Quek Hong Kai	Director Centre of Innovation for Supply Chain Management Republic Polytechnic
105.	Ms Chia Li Hwei	Director Finance & Administration Department Temasek Polytechnic

106.	Mr Seng Chin Chye	Director/School of Engineering ITE College West Institute of Technical Education
107.	Prof Liu Hong	Director, Nanyang Centre for Public Administration School of Social Sciences Nanyang Technological University Ministry of Education
108.	Capt Mohamad Salleh B Ahmad Sarwan	Director Singapore Maritime Academy Singapore Polytechnic
109.	Prof Shen Zuowei	Vice Provost (Graduate Education), Office of the Senior Deputy President & Provost Dean, NUS Graduate School Professor, Department of Mathematics, Faculty of Science National University of Singapore Ministry of Education
110.	Mr Ashley Chua Chi Hung	Senior Director, Industry Services & SkillsFuture Principal's Office Republic Polytechnic
111.	Ms Chao Yunn Chyi	Acting Senior Director & Director Common Core & School of Mathematics & Science Singapore Polytechnic
112.	Mrs Chong-Goh Mei Eng	Director Office of Global Education and Mobility Nanyang Technological University Ministry of Education

113.	Dr Joel Lee Mun Kin	Director School of Applied Science Nanyang Polytechnic
114.	Ms Nancy Tan Lay Geok	Director Academic Affairs and Planning Office Ngee Ann Polytechnic
115.	Dr Ting Kok Guan	Director/College Services ITE College Central Institute of Technical Education
116.	Mr Mun Kwok Kin	Director Human Resource Department Temasek Polytechnic
117.	Ms Fletcher Diane Cecilia	Chief Legal Officer & General Counsel Office of Legal Affairs National University of Singapore Ministry of Education
118.	Prof Thambipillai Srikanthan	Executive Director, Cyber Security Research Centre @ NTU School of Computer Science and Engineering Nanyang Technological University Ministry of Education
119.	Mr Lau Kai Cheong	Vice President Office of Integrated Information Singapore Management University Ministry of Education
120.	Dr Derek Yeo Seng Ann	Divisional Director Continuing Education & Training Institute of Technical Education

121.	Mdm Ng Chen Kee	Divisional Director, Student Development Curriculum Directorate Ministry of Education
122.	Mdm Tay May Yin	Principal Master Teacher English Language Institute of Singapore (ELIS) Ministry of Education
123.	Mr Koh Kok Khai	Director, Management Information Research and Management Information Division Ministry of Education
124.	Mr Clifford Chua Kok Yong	Academy Principal Singapore Teachers' Academy for the aRts (STAR) Ministry of Education
125.	Mr Lee Wee Khong	Senior Director, Procurement Finance & Procurement Division Ministry of Education
126.	Mr Tony Low Teck Eng	Principal Dunman High School Ministry of Education
127.	Mdm Christina B Teo Hau Keng	Principal CHIJ Our Lady Of The Nativity Ministry of Education
128.	Mdm Tan Lay Hong	Principal Broadrick Secondary School Ministry of Education
129.	Mr Loke Chee Pheng	Cluster Superintendent Schools Division Ministry of Education

130.	Mdm Loke Wai Ling	Principal Pioneer Primary School Ministry of Education	
131.	Mdm Tonnine Lee Yew Koon	Principal Frontier Primary School Ministry of Education	
132.	Mdm Tan Siew Woon	Principal Northland Secondary School Ministry of Education	
133.	Mdm Eugenie Sia Lu-Ming	Principal Canossa Catholic Primary School Ministry of Education	
134.	Mr Tan Nguan Peng	Principal West Spring Primary School Ministry of Education	
Ministr	y of Finance		
135.	Mr Lim Zhan Yang	Director (Fiscal Policy) Fiscal Policy Directorate Ministry of Finance	
136.	Mdm Lee Mei Chern	Director (Performance & Evaluation) Performance & Evaluation Directorate Ministry of Finance	
137.	Ms Loh Lee Kim	Assistant Commissioner Individual Income Tax Division Inland Revenue Authority of Singapore	
Ministry of Foreign Affairs			
138.	Mr Yip Wei Kiat	Trade Representative Singapore Trade Office in Taipei Ministry of Foreign Affairs	

[Pingat Pentadbiran Awam (Perak)]

139. Mdm Foo Teow Lee Former Consul-General Singapore Consulate-General in Hong Kong Ministry of Foreign Affairs Ministry of Health 140. Ms Ngiam Siew Ying Deputy Secretary (Policy) Ministry of Health 141. Prof Eugene Fidelis Soh Guan Deputy Group Chief Executive Chye Officer (Integrated Care) National Healthcare Group Chief Executive Officer Tan Tock Seng Hospital and Central Health Ministry of Health Former Chief Executive Officer 142. Assoc Prof Eugene Liu Hern Choon National University Hospital Senior Consultant, Department of Anaesthesia National University Hospital Ministry of Health 143. Assoc Prof Wong Kok Seng Deputy Chief Executive Officer, Clinical Services SingHealth Community Hospitals Singapore Health Services Senior Consultant, Renal Medicine & Internal Medicine Singapore General Hospital Ministry of Health Ms Olivia Chung Lai Ngoh Group Chief Human Resource 144. Officer Group Human Resource National Healthcare Group

Ministry of Health

145.	Adj Assoc Prof Tracy Carol Ayre	Group Chief Nurse Singapore Health Services Ministry of Health
Ministi	ry of Home Affairs	
146.	Mr Puah Kok Keong	Deputy Secretary (Policy) Ministry of Home Affairs
147.	Ms Daphne Chang Wei Hsian	Director Legal Division Home Team Science and Technology Agency
148.	Ms Shirlyn Ng Siok Har	Senior Director Human Resource Division Ministry of Home Affairs
149.	AC Pereira Jarrod Bernard	Director Singapore Police Force Ministry of Home Affairs
150.	AC Arthur Law Kok Leong	Commander SOC Singapore Police Force Ministry of Home Affairs
151.	AC Yong Meng Wah	Director Singapore Civil Defence Force Ministry of Home Affairs
152.	Mrs Pravina Jitendra	Director Immigration & Checkpoints Authority Ministry of Home Affairs
153.	DAC Ong Pee Eng	Commander Singapore Prison Service Ministry of Home Affairs

[Pingat Pentadbiran Awam (Perak)]

154. Mr Goh Toh Wee Director

Ministry of Home Affairs

155. Ms Candice Chiang Shue Deputy Director

Hwei Ministry of Home Affairs

156. Ms Yeo Pia Jee Deputy Chief Executive (Operations)

Casino Regulatory Authority of

Singapore

Ministry of Law

157. Ms June Celine Low Li Mei Director

Land Titles Registry

Singapore Land Authority

Ministry of Manpower

158. Mr Raymond Tan Choon Director

Guan

Customer Responsiveness

Department

Ministry of Manpower

159. Mdm Janice Lai Lee Ling Group Director

Customer Relations Group
Central Provident Fund Board

160. Mdm Christine Loh Suet Har Director

Labour Relations and Workplaces

Division

Ministry of Manpower

Ministry of National Development

161. Mr Teo Orh Hai Group Director

Electrical and Mechanical Engineering Group

Building and Construction Authority

162. Ms Ang Wei Ping Group Director/ Policy & Planning

National Parks Board

[Pingat Pentadbiran Awam (Perak)]

163. Ms Kee Lay Cheng Group Director (Properties & Land)

Properties & Land Group

Housing & Development Board

164. Er Chung Er Shia Group Director (Internal Audit)

Internal Audit Group

Housing & Development Board

165. Ms Lim Lea Lea Director (Branch Operations)

Branch Operations Department Housing Management Group Housing & Development Board

166. Mr Timothy Lee Yen Pin Director (Development Control,

Ops Tech)

Development Control Group Urban Redevelopment Authority

Ministry of Social and Family Development

167. Ms Amy Tung Chew Ming Director

Legal Services Unit

Ministry of Social and Family

Development

168 Mdm Jennifer Teoh Boon Pei Director

Rehabilitation and Protection Group Clinical and Forensic Psychology

Service

Ministry of Social and Family

Development

Ministry of Sustainability and the Environment

169. Mr Maurice Neo Choon Director

Hwee Water Reclamation (Network)

Department

PUB, Singapore's National Water

Agency

THE PUBLIC ADMINISTRATION MEDAL (SILVER)

[Pingat Pentadbiran Awam (Perak)]

170.	Mr Cheang Kok Chung	Deputy Director-General of Environmental Protection & Group Director Clean Environment Group National Environment Agency (on secondment)
171.	Mr Andrew Low Kok Fye	Group Director Hawker Centres Group National Environment Agency
Minist	ry of Trade and Industry	National Environment Agency
172.	Mr Adrian Chua Tsen Leong	Deputy Secretary (Industry) Ministry of Trade and Industry
173.	Mr Peter Mari Govindasamy	Dean/MTI Academy & Director/ Special Projects & Climate Change International Team Ministry of Trade and Industry
174.	Dr Koh Eng Chuan	Deputy Chief Statistician Social, Prices and Planning Department of Statistics Ministry of Trade and Industry
175.	Prof Tan Sze Wee	Assistant Chief Executive, Enterprise Senior Management Agency for Science, Technology and Research
176.	Mr Damian Chan Chee Weng	Executive Vice President and Member EXCO Planning & Policy Economic Development Board
177.	Ms Joanne Tan Pei Szu	Assistant Chief Executive Officer Capability Programmes & Planning Enterprise Singapore

THE PUBLIC ADMINISTRATION MEDAL (SILVER)

[Pingat Pentadbiran Awam (Perak)]

178. Ms Christine Wong Wai Yin **Executive Director Urban Solutions & Sustainability** JTC Corporation (seconded to Enterprise Singapore) 179. Mr Koh Piak Huat Divisional Director, Operations **Island Operations** Sentosa Development Corporation 180. Mr Chang Chee Pey Assistant Chief Executive International Group Singapore Tourism Board Ministry of Transport Mr Tham Wai Wah 181 Chief Engineer/Senior Director (EPM) Engineering & Project Mamt Engineering & Project Mgmt Dir's Office Maritime and Port Authority of Singapore Group Director, Vehicle Services 182. Mr Alvin Chia Beng Teck Land Transport Authority Director (Air Transport) 183. Mr Daniel Ng Kheng Hiong Civil Aviation Authority of Singapore Prime Minister's Office Mr Jeffrey Siow Chen Siang 184. PPS to PM Prime Minister's Office 185. Mr Chin Wee Liam Director (Operations) Corrupt Practices Investigation Bureau Prime Minister's Office

THE PUBLIC ADMINISTRATION MEDAL (SILVER)

[Pingat Pentadbiran Awam (Perak)]

186.	Ms Lim Puay-Sze	Director (Leadership Development and International Relations) Leadership Development and Strategic Planning & International Relations Public Service Division Prime Minister's Office
187.	Mr Benedict Chia Yueng Ching	Director Strategic Issues, NCCS Strategy Group Prime Minister's Office
188.	Mr Kwok Quek Sin	Senior Director National Digital Identity Smart Nation and Digital Government Office Government Technology Agency
189.	Mr Bernard Wee Tsun-Tching	Assistant Managing Director (Markets & Investment) Monetary Authority of Singapore
190.	Mr Paul Yuen Kar Kit	General Counsel Legal Department Monetary Authority of Singapore
State (
191.	Ms Ong Chin Rhu	Senior Deputy Registrar Office of the Registrar State Courts
192.	Mr Ha Yeong Sheng	Senior Director (Community Courts and Tribunals) Community Courts and Tribunals State Courts

THE PUBLIC ADMINISTRATION MEDAL (SILVER) (MILITARY)

[Pingat Pentadbiran Awam (Perak) (Tentera)]

Ministr	ry of Defence	
193.	BG Yew Chee Leung, PPA(G)	Group Chief Policy and Strategy Defence Policy Office Ministry of Defence
194.	RADM Seah Poh Yeen, PPA(G), PBS	Head Naval Operations Department Republic of Singapore Navy
195.	COL Anand s/o Sathi Kumar	Chief Army Intelligence Officer Headquarters Army Intelligence Singapore Armed Forces
196.	COL Chang Pin Chuan	Deputy Assistant Chief of the General Staff (Combat Service Support) General Staff (Operations) Singapore Armed Forces
197.	COL Koh Leong Kar	Former Assistant Chief of the General Staff (Training) G6-Army Singapore Armed Forces
198.	COL Koi Eng Chew, PBS	Commander Headquarters Air Force Training Command Republic of Singapore Air Force
199.	COL (DR) Lee Wei Ting	Chief Army Medical Officer Headquarters Army Medical Command Singapore Armed Forces
200.	COL Lim Han Yong	Head National Service Affairs Department Singapore Armed Forces

THE PUBLIC ADMINISTRATION MEDAL (SILVER) (MILITARY)

[Pingat Pentadbiran Awam (Perak) (Tentera)]

201.	COL Augustine Lim Kian Hua	Head SAF Current Operations Joint Operations Department Singapore Armed Forces
202.	COL Adrian Teng Choon Hon	Chief Artillery Officer Headquarters Singapore Artillery Singapore Armed Forces
203.	COL Marcel Xu Geyuan	Head Joint Research Joint Intelligence Directorate Singapore Armed Forces
204.	COL Yeo Lip Khoon	Head C4I Manpower and Training Joint Intelligence Directorate Singapore Armed Forces
205.	ME7 Khoo Koh Giok	Head Naval Logistics Department Republic of Singapore Navy
206.	ME7 Tan Mu Yen	Director Industry and Resources Policy Office Ministry of Defence

[Pingat Pentadbiran Awam (Gangsa) (Lintang)]

THE PUBLIC ADMINISTRATION MEDAL (BRONZE)

[Pingat Pentadbiran Awam (Gangsa)]

THE PUBLIC ADMINISTRATION MEDAL (BRONZE) (MILITARY)

[Pingat Pentadbiran Awam (Gangsa) (Tentera)]

CITATION

The ultimate success of any government policy lies in its effective implementation. Officers operating on the ground must have the competence, courage and skills to implement these policies. They must show flexibility and understanding in implementation, with no compromise in standards of excellence. The Public Administration Medal (Bronze) is awarded to such officers in recognition of their services.

[Pingat Pentadbiran Awam (Gangsa)]

Attorney-General's Chambers

207. Ms Gay Hui Yi Head (Knowledge Management)

Academy

Attorney-General's Chambers

Ministry of Communications and Information

208. Ms Jocelyn Teo Wei Shing Assistant Director

Digital Industry Singapore Info-Communications Media Development Authority

209. Mr Aaron Lye Soon Choy Director (Corporate Marketing and

Communications Division)
Corporate Marketing and

Communications
Workforce Singapore

Ministry of Culture, Community and Youth

210. Ms Rebecca Li Nicholas Deputy Director

Policy and Planning National Arts Council

211. Ms Sharifah Farah Syed Director, Education and Student

Mahamood Aljunied Development

Directorate of Education Cluster Majlis Ugama Islam Singapura

212. Mr Kelvin Thong Thian Poh General Manager (North East CDC)

CDC Planning and Development

People's Association

Ministry of Defence

213. Ms Chia Wan Yin Director (Capability Development)

Air Systems Programme Centre
Defence Science & Technology

Agency

214.	Mr Matthew Leong Kwok Hoe	Director (Technology) Land Systems Programme Centre Defence Science & Technology Agency
215.	Mr Tan Soo Hock	Director (Infocomm Availability) InfoComm Infrastructure Programme Centre Defence Science & Technology Agency
216.	Ms Cheng Siew Yen	Head Capability Development DSTA Masterplanning and Systems Architecting Programme Centre Defence Science & Technology Agency
217.	Mr Tan Hian Nam	Programme Director Naval Systems Programme Centre Defence Science & Technology Agency
218.	Mr Lim Cheng Hua	Head Capability Development Building and Infrastructure Programme Centre Defence Science & Technology Agency
219.	Ms Zhuo Lizhen	Director (Policy & Transformation) Procurement Defence Science & Technology Agency
220.	Ms Ng Teng Teng	Director (Technology Capability) Technology Strategy and Policy Office Defence Science & Technology Agency

221.	Mr Tan Kian Jui	Director Ministry of Defence
222.	Mr Ong Kok Wee	Deputy Director Ministry of Defence
223.	Mr Alvin Huang Shichao	Deputy Director Ministry of Defence
224.	Mr Tan Tow Hua	Director (DTO-Europe) Defence Technology Collaboration Office Ministry of Defence
225.	Mr Sreetharan s/o S Narayananayar	Centre Head Joint Intelligence Directorate Ministry of Defence
Ministr	y of Education	
226.	Dr Lucy Quek	Dean Curriculum & Programmes National Institute of Early Childhood Development Ministry of Education
227.	A/Prof Eleanor Wong Siew Yin	Vice-Dean, Faculty of Law Associate Professor, Faculty of Law Associate Provost (Special Projects), Office of the Senior Deputy President & Provost National University of Singapore Ministry of Education
228.	A/Prof Darren Koh Ngiap Thiam	Associate Professor, Vice Dean Head (Law & Master of Taxation Programme), School of Law Singapore University of Social Sciences Ministry of Education

229.	A/Prof Low Kin Yew	Associate Dean (Undergraduate Academic) College of Business (Nanyang Business School) Nanyang Technological University Ministry of Education
230.	A/Prof Rita Elaine Silver	Associate Dean, Research Design & Integrity, Office of Education Research NIE Research Integrity Officer National Institute of Education Ministry of Education
231.	A/Prof Yow Wei Quin	Associate Professor Associate Head of Cluster (Planning) Humanities, Arts and Social Sciences Singapore University of Technology and Design Ministry of Education
232.	Dr Leslie Loo Sun Sun	Associate Professor Director of Programmes (Chemical Engineering and Food Technology Cluster) Singapore Institute of Technology Ministry of Education
233.	Mrs Jacqueline Tan-Thoo	Acting Director School of Business Singapore Polytechnic
234.	Dr Yin Choon Meng	Deputy Director, ICT & Resource Management School of Engineering Temasek Polytechnic

235.	Ms Sharon Chia Sok Luan	Deputy Director Industry Development Division 2 SkillsFuture Singapore
236.	Mr Mohammad Ridzuwan Bin Ya'akop	Deputy Director Office of Safety & Security Singapore Management University Ministry of Education
237.	Ms Bella Tan Hwee Ngan	Programme Director (Nursing) School of Health & Social Sciences Nanyang Polytechnic
238.	Ms Chong Teck Chin	Head Estate and Eco Safety Office Ngee Ann Polytechnic
239.	Mr Cheok Eng Choon	Senior Course Manager/Mechanical Engineering School of Engineering ITE College Central Institute of Technical Education
240.	Mr Deepak Parkash Chugani	Assistant Director (Admin) School of Technology for the Arts Republic Polytechnic
241.	A/Prof Jeannette Lee Jen-Mai	Vice-Dean & Associate Professor, Saw Swee Hock School of Public Health Associate Professor, Dean's Office Yong Loo Lin School of Medicine National University of Singapore Ministry of Education

242.	A/Prof See Kye Yak	Director, SMRT-NTU Smart Urban Rail Corporate Laboratory School of Electrical & Electronic Engineering Nanyang Technological University Ministry of Education
243.	Ms Koh Kwee Yong	Director International Office Ngee Ann Polytechnic
244.	Ms Chan Mee Lan	Deputy Director Academic Affairs Department Temasek Polytechnic
245.	Dr Lim Joo Ghee	Deputy Director School of Electrical & Electronic Engineering Singapore Polytechnic
246.	Mr Fu Chuan Chong	Deputy Director & Covering Programme Coordinator Workplace Learning Programme School of Hospitality Republic Polytechnic
247.	Ms Tan Mui Siang	Assistant Director (Academic) School of Design & Media Nanyang Polytechnic
248.	Mrs Mae Tang Sheue Yin	Course Manager/Nursing School of Applied & Health Sciences ITE College East Institute of Technical Education
249.	Mr Benjamin Yeo Huat Chye	Divisional Director, CIO Office Centre for IT Services Nanyang Technological University Ministry of Education

250.	Mr Teng Mah Kiong	Director (Administration), Dean's Office Faculty of Arts & Social Sciences National University of Singapore Ministry of Education
251.	A/Prof Ringo Ho Moon-Ho	Associate Chair (Faculty) School of Social Sciences Nanyang Technological University Ministry of Education
252.	Ms Shireen Lian Hsu-Ling	Director (Administration), Dean's Office Faculty of Engineering National University of Singapore Ministry of Education
253.	A/Prof Kuldip Singh	Associate Professor, Department of Physics, Faculty of Science Admin Director, Centre for Quantum Technologies National University of Singapore Ministry of Education
254.	A/Prof Lee Kooi Cheng	Director, Centre for English Language Communication Deputy College Master, Tembusu College Associate Professor, Centre for English Language Communication National University of Singapore Ministry of Education
255.	Dr Michael Chiam Kah Min	Deputy Director School of Business & Accountancy Ngee Ann Polytechnic

256.	Ms Kum Wai Kuan	Director (Strategic Finance & Administration), Dean's Office NUS Business School National University of Singapore Ministry of Education
257.	Mr Kwok Jee Ann	Manager/Design & Media Curriculum Curriculum & Educational Development Division Institute of Technical Education
258.	Ms Choo Poh Ling	Course Manager/Automotive Engineering School of Engineering ITE College West Institute of Technical Education
259.	A/Prof Lieven Lode E. Demeester	Associate Provost (Teaching & Learning Innovation) Director, Centre for Teaching Excellence Associate Professor of Operations Management (Practice) Lee Kong Chian School of Business Singapore Management University Ministry of Education
260.	Mrs Rachna Johri	Deputy Director, Academic Quality & Development School of Design Temasek Polytechnic
261.	Ms Christine Chua Soo Hoon	Deputy Director Human Resource Nanyang Polytechnic

262.	Mdm Jennifer Chong Kuang Nee	Senior Consultant, School Excellence Schools Division Ministry of Education
263.	Mr Derek Tan Swee Hock	Deputy Director, Pedagogical Excellence Branch Academy of Singapore Teachers Ministry of Education
264.	Mdm Santhi d/o Sellappan	Centre Director, Umar Pulavar Tamil Language Centre Curriculum Planning & Development Division 1 Ministry of Education
265.	Ms Chang Hsin Mun	Deputy Director, Engagement Engagement & Research Division Ministry of Education
266.	Ms Pan Zhiwei	Deputy Director, Academic Research Academic Research Division Ministry of Education
267.	Mr Lee Seng Teck	Deputy Director, Manpower Planning Manpower Planning & Strategy Division Ministry of Education (seconded to Ministry of Health)
268.	Ms Lee Loon Yang	Deputy Director, Finance Partners Finance & Procurement Division Ministry of Education

269.	Mdm Lim Yen Yen	Deputy Director, Education Partners Recruitment HR Solutions & Capabilities Division Ministry of Education
270.	Mr Raizan bin Abdul Razak	Deputy Director, Institution Training & Readiness Infrastructure & Facility Services Division Ministry of Education
271.	Mr Kan Seik Chung	Deputy Director, School Campus (Northeast) Infrastructure & Facility Services Division Ministry of Education
272.	Ms Leow Sok Tyng	Deputy Director, HR Partners (Schools) HR Solutions & Capabilities Division Ministry of Education
273.	Dr Soon Hong Lim	Lead Specialist, Media Design for Learning Educational Technology Division Ministry of Education
274.	Mr Zuhairi Bin Mohd Hassan	Lead Curriculum Specialist, Mathematics Curriculum Planning & Development Division 1 Ministry of Education
275.	Mr Yeo Kim Chuan	Lead Research Specialist, Management Information Research and Management Information Division Ministry of Education

276.	Dr Tan Poh Hiang	Master Teacher Academy of Singapore Teachers Ministry of Education
277.	Mdm Alli d/o Allagoo	Master Teacher, Umar Pulavar Tamil Language Centre Academy of Singapore Teachers Ministry of Education
278.	Mr Bucktha Seelan	Principal Bukit Panjang Primary School Ministry of Education
279.	Mr Lam Yui-P'ng	Principal Admiralty Secondary School Ministry of Education
280.	Mr Chan Weng Cheong	Principal Junyuan Primary School Ministry of Education
281.	Mdm Soh Beng Mui	Principal Juying Secondary School Ministry of Education
282.	Mr Wong Kin Mun	Principal East Spring Primary School Ministry of Education
283.	Mdm Lim Chien Chin	Principal Red Swastika School Ministry of Education
284.	Mr Wong Jia Wang	Principal Teck Ghee Primary School Ministry of Education

285.	Mr Roy Lee Wei Yap	Principal Gan Eng Seng Primary School Ministry of Education
286.	Mdm Grace Ho Li Jun	Principal Horizon Primary School Ministry of Education
287.	Mr Francis Foo Chee Heng	Principal Blangah Rise Primary School Ministry of Education
288.	Mr Timothy Goh Heng Liang	Principal St. Stephen's School Ministry of Education
289.	Mdm Janice Heng Sue Lin	Principal St. Hilda's Secondary School Ministry of Education
290.	Mdm Maria Sit Keng Wah	Vice-Principal Maris Stella High School (Primary) Ministry of Education
291.	Mdm So Mun Yee	Vice-Principal St. Hilda's Secondary School Ministry of Education
292.	Mr Mohamed Nasim s/o Abdul Rahim	Vice-Principal North Vista Secondary School Ministry of Education
293.	Mr Abdulattif s/o Abdullah	Vice-Principal Boon Lay Secondary School Ministry of Education

294.	Mr Chia Keng Hwee	Vice-Principal Holy Innocents' High School Ministry of Education
295.	Dr Audrey Koh Chouk Eng	Vice-Principal River Valley Primary School Ministry of Education
296.	Mr Kong Chee Chiew	Vice-Principal (Administration) Angsana Primary School Ministry of Education
297.	Mr Edmund Tin Chee Kuang	Vice-Principal (Administration) Kuo Chuan Presbyterian Secondary School Ministry of Education
298.	Dr Theresa Thor Poh Sin	Deputy Principal, Academic Studies (Year 1-4) Raffles Institution Ministry of Education
299.	Ms Chow Wai Hoong	Vice-Principal Singapore International School (Hong Kong) (Secondary) Ministry of Education
300.	Mdm Chua Mui Ling	Vice-Principal Admiralty Primary School Ministry of Education
301.	Mr Ramesh Mukundhan	Vice-Principal Farrer Park Primary School Ministry of Education

302.	Mdm Jenny Ho Lay Yen	Vice-Principal Junyuan Primary School Ministry of Education
303.	Mr Richard Chris Chia Chee Weng	Vice-Principal Anglo-Chinese School (Junior) Ministry of Education
304.	Mr Tayeb B Rajib	Vice-Principal Casuarina Primary School Ministry of Education
305.	Mdm Loh Sok Hiang	Vice-Principal Pei Hwa Presbyterian Primary School Ministry of Education
306.	Mdm Ang Hwee Loo	Deputy Director, Arts Singapore Teachers' Academy for the aRts (STAR) Ministry of Education
307.	Mr Koh See Choon	Vice-Principal (Administration) Dazhong Primary School Ministry of Education
308.	Mr Lee Ko Yong	Vice-Principal (Administration) Nanyang Primary School Ministry of Education
309.	Mdm Elaine Tan Pei Lee	Vice-Principal Zhenghua Secondary School Ministry of Education
310.	Mdm Ng Siew Chin	Vice-Principal Tanjong Katong Secondary School Ministry of Education

311.	Dr Lee Song Choon	Director, KidsSTOP and Events & Engagement Science Centre Board Ministry of Education
312.	Mrs Sim-Tan Eng Ping	Senior Assistant Director Ministry of Education (seconded to Ministry of Social and Family Development)
313.	Ms Lim Siew Khiaw	Senior Assistant Director Ministry of Education (seconded to Ministry of Social and Family Development)
314.	Mdm Kunawathyammal d/o Kaliannan	Senior Teaching Fellow National Institute of Education (NIE) Ministry of Education
315.	Mdm Mandy Cheng Mun Yi	Deputy Director, Special Projects- School Operations Policy Schools Division Ministry of Education
316.	Dr Tay Poh Hua	Deputy Director Singapore Examinations and Assessment Board Ministry of Education
Ministr	ry of Finance	•
317.	Mr Foo Kin Yan	Director Infocomm Division Inland Revenue Authority of Singapore
318.	Mr Wan Boon Oon	Head, Company Compliance Branch Compliance Division Singapore Customs Ministry of Finance

319.	Ms Tan Siew Lian	Tax Director Property Tax Division Inland Revenue Authority of Singapore
320.	Ms Leo Wendy	Deputy Director 2 (Tax Policy) Tax Policy Directorate Ministry of Finance
Ministr	y of Foreign Affairs	
321.	Mr Jeevan Singh	Consul-General Singapore Consulate-General in Johor Bahru Ministry of Foreign Affairs
322.	Mr Liang Qixin	Deputy Chief of Mission & Counsellor Singapore Embassy in Yangon Ministry of Foreign Affairs
323.	Mdm Liew Li Lin	Deputy Director/People's Republic of China-Economics Northeast Asia Directorate Ministry of Foreign Affairs
Ministry	y of Health	· ·
324.	Dr Lee Wei Liang	Director Regulatory Policy & Legislation Ministry of Health
325.	Ms Lavinia Claire Low Li-Xian	Director Manpower Planning & Strategy Ministry of Health
326.	Dr Angeline Yap Tiong Whei	Deputy Group Director Applied Sciences Group Health Sciences Authority Ministry of Health

327.	Mr Ong Yunn Shing	Chief, Strategy Research & Data Division Agency for Integrated Care Ministry of Health
328.	Ms Shirley Lim	Chief Financial Officer Integrated Health Information Systems Ministry of Health
329.	Mdm Lenny Chew Wee Lim	Director Healthcare Infrastructure Projects Division MOH Holdings Ministry of Health
330.	Dr Jamie Mervyn Lim Say Quant	Chief Operating Officer Data Protection Officer Tan Tock Seng Hospital and Central Health National Healthcare Group Ministry of Health
331.	Dr Karen Ng Ming Yann	Director, Clinical Services National Healthcare Group Polyclinics National Healthcare Group Ministry of Health
332.	Ms Chow Siew Ying	Chief Financial Officer Woodlands Health National Healthcare Group Ministry of Health

333.	Prof Wilfred Peh Chin Guan	Senior Consultant Diagnostic Radiology Yishun Health / Khoo Teck Puat Hospital National Healthcare Group Ministry of Health
334.	Ms Cheong Choy Fong	Director, Quality and Risk Management Hospital Administration Khoo Teck Puat Hospital & Yishun Health National Healthcare Group Ministry of Health
335.	Adj Assoc Prof Gamaliel Tan Yu-Heng	Group Chief Medical Informatics Officer National University Health System Vice Chairman, Medical Board (Informatics) Director of Spine Services Head of Division / Senior Consultant, Orthopaedics Ng Teng Fong General Hospital Ministry of Health
336.	Dr Wong Weng Hoa	Group Director, Anaesthesia National University Health System Head, Surgical and Operating Theatre Services Alexandra Hospital Ministry of Health
337.	Assoc Prof Malcolm Mahadevan	Group Chief Emergency Medicine Designated Institutional Official National University Health System Ministry of Health

338.	Assoc Prof Yeo Tiong Cheng	Group Chief, Cardiology National University Health System Senior Consultant, Department of Cardiology National University Heart Centre Singapore National University Health System Ministry of Health
339.	Assoc Prof Quek Swee Tian	Group Director, Diagnostic Imaging National University Health System Head, Department of Diagnostic Imaging National University Hospital Ministry of Health
340.	Dr Keith Tsou Yu Kei	Director, Clinical Services Family Physician, Senior Consultant National University Polyclinics National University Health System Ministry of Health
341.	Ms Jancy Mathews	Chief Nurse Nursing Administration National University Polyclinics National University Health System Ministry of Health
342.	Ms Janet Lim Seok Ngoh	Director, Strategic Compensation & Benefits Strategic Human Resource SingHealth Headquarters Singapore Health Services Ministry of Health
343.	Assoc Prof Ling Moi Lin	Director, Infection Prevention & Epidemiology Singapore General Hospital Singapore Health Services Ministry of Health

344.	Assoc Prof Lee Kheng Hock	Director, Education Director, Community Engagement & Partnerships SingHealth Community Hospitals Senior Consultant, Family Medicine Continuing Care Singapore General Hospital Ministry of Health
345.	Mr Chong Pang Boon	Chief Operating Officer National Heart Centre Singapore Singapore Health Services Ministry of Health
346.	Assoc Prof Edmund Wong Yick Mun	Deputy Medical Director (Clinical Services) Head and Senior Consultant, Surgical Retina Department Singapore National Eye Centre Singapore Health Services Ministry of Health
347.	Assoc Prof Kenneth Tan Boon Kiat	Head, Division of Medicine Senior Consultant, Department of Emergency Medicine Singapore General Hospital Singapore Health Services Ministry of Health
348.	Dr Ruth Lim Mien Choo	Director Primary and Community Care Division Ministry of Health

[Pingat Pentadbiran Awam (Gangsa)]

349. Dr Tan Teing Ee Head & Senior Consultant Cardiothoracic Surgery National Heart Centre Singapore Singapore Health Services Ministry of Health Assoc Prof Ang Beng Ti 350. Head of Department, Neurosurgery (SGH Campus) National Neuroscience Institute Singapore Health Services Head & Senior Consultant. Neurosurgery Singapore General Hospital Ministry of Health 351. Assoc Prof Melvin Chua Peng Deputy Chairman, Division of Wei Medicine & Inpatient Care Head, Department of General Medicine Associate Designated Institutional Official Senior Consultant, Department of General Medicine Sengkang General Hospital Singapore Health Services Ministry of Health Assoc Prof Goh Bee Tin 352. Deputy Director, Research and Education Senior Consultant and Head, Department of Oral & Maxillofacial Surgery National Dental Centre Singapore Singapore Health Services Ministry of Health

353.	Ms Stephanie Teo Swee Hong	Deputy Group Chief Nurse, SingHealth Director, Community Nursing, SingHealth Office of Regional Health Chief Nurse, Nursing Admin, SingHealth Polyclinics Singapore Health Services Ministry of Health
354.	Assoc Prof De Silva Deidre Anne	Head & Senior Consultant, Neurology National Neuroscience Institute (Singapore General Hospital Campus) Singapore Health Services Ministry of Health
355.	Assoc Prof Lynette Oon Lin Ean	Head and Senior Consultant, Department of Molecular Pathology Singapore General Hospital Singapore Health Services Ministry of Health
356.	Ms Audrey Lau Li Phing	Group Chief Communications Officer Singapore Health Services Chief Communications Officer KK Women's & Children's Hospital Executive Director, SingHealth Fund Ministry of Health
357.	Ms Tan Bee Yee	Deputy Group Director Allied Health / Academic & Professional Development Singapore Health Services Director, Allied Health SingHealth Community Hospitals Ministry of Health

358.	Assoc Prof Tan Ngiap Chuan	Director, Research SingHealth Polyclinics Singapore Health Services Ministry of Health
359.	Dr Goh Su-Yen	Head, SingHealth-Duke Diabetes Centre Senior Consultant, Department of Endocrinology, Singapore General Hospital Clinical Director, Future Health Systems, Singapore General Hospital Singapore Health Services Ministry of Health
360.	Assoc Prof Chan Chung Yip	Head and Senior Consultant, Department of HPB & Transplant Surgery Division of Surgery & Surgical Oncology Singapore General Hospital Singapore Health Services Ministry of Health
361.	Assoc Prof Phua Ghee Chee	Head and Senior Consultant Department of Respiratory and Critical Care Medicine Singapore General hospital Singapore Health Services Ministry of Health
362.	Dr Kang Mei Ling	Head and Senior Consultant, Department of Internal Medicine Division of Medicine Singapore General Hospital Singapore Health Services Ministry of Health

363.	Dr Annitha d/o Annathurai	Head, Department of Emergency Medicine Senior Consultant, Division of Hyperacute Care Sengkang General Hospital Singapore Health Services Ministry of Health
364.	Ms Stephanie Yeap Theng Hui	Director, Nursing SingHealth Community Hospitals Singapore Health Services Ministry of Health
365.	Assoc Prof Josiah Chai Yui Huei	Head and Senior Consultant, Neurology (TTSH Campus) Head, Neuromuscular Laboratory National Neuroscience Institute Singapore Health Services Ministry of Health
366.	Dr Derek Tse Wan Lung	Director, Regional Clinical Services, East Director, Regional Clinical Services, North East (covering) SingHealth Polyclinics Singapore Health Services Ministry of Health
367.	Ms Loke Chui Yee	Chief Operating Officer (Crisis Planning & Operations) Singapore Health Services Chief Operating Officer SingHealth Polyclinics Ministry of Health

368.	Ms Jahara Binte Ibrahim	Director Hospitals, Ambulatory Care & Research Regulations Regulatory Compliance & Enforcement Division Ministry of Health
369.	Assoc Prof Ong Say How	Chief & Senior Consultant, Department of Developmental Psychiatry Institute of Mental Health National Healthcare Group Ministry of Health
Ministr	ry of Home Affairs	
370.	Ms Elise Lim Pheck Tin	Deputy Director Human Resource Division Ministry of Home Affairs
371.	SUPT (1A) Cindy New Lay Peng	Head Investigation Singapore Police Force Ministry of Home Affairs
372.	SUPT (1A) Eugene Wang Heng Tuck	Head Investigation Singapore Police Force Ministry of Home Affairs
373.	SUPT (1A) Joseph Teo Choon Kok	Assistant Director, C3 & Sense-making Division Singapore Police Force Ministry of Home Affairs
374.	SUPT (1A) Dennis Lim Teck Hock	Head of Operations Singapore Police Force Ministry of Home Affairs
375.	Mr Zareen Bin Ariffin	Head Intel Analysis & Processing Singapore Police Force Ministry of Home Affairs

376.	SUPT (1A) Audrey Ong Shihui	AD Ops, Major Security Event Division Singapore Police Force Ministry of Home Affairs
377.	LTC (1) Lee Kian Fatt	Head JCTB Singapore Civil Defence Force Ministry of Home Affairs
378.	LTC (1A) Mohamed Nazim Bin Kudin	Head Ops and Training (Marine) Singapore Civil Defence Force Ministry of Home Affairs
379.	SUPT (1A) Lim Lip Soong	Dy Dir (Citizen Services) Immigration & Checkpoints Authority Ministry of Home Affairs
380.	SUPT (1A) Cedric Law Joo Siang	1 Dy Dir (Ops) Immigration & Checkpoints Authority Ministry of Home Affairs
381.	SUPT (1A) Damien Gan Kwang Yeang	DY Commander (Ground Ops) Woodlands Immigration & Checkpoints Authority Ministry of Home Affairs
382.	SUPT (1A) Sze Chuck Huang	Superintendent, Institution A5 Singapore Prison Service Ministry of Home Affairs
383.	SUPT (1A) Ng Gee Tiong	Senior Assistant Director (Ops Planning & Readiness Branch) Singapore Prison Service Ministry of Home Affairs

384.	Mr Nam Sea Yong	Head Ministry of Home Affairs	
385.	Mr Raymond Chow Mun Fai	Manager Ministry of Home Affairs	
386.	Ms Farah Hussain	Manager Ministry of Home Affairs	
387.	Ms Ngoh Li Ee	Deputy Director CBRNE, HTX Home Team Science and Technology Agency	
388.	Mr Shee Gim Leng	Deputy Director Joint Capabilities, HTX Home Team Science and Technology Agency	
Ministr	ry of Law		
389.	Ms Sanjna Rai d/o Rajeshwar Rai	Deputy Director (Civil & Legislative Policy) Civil & Legislative Policy Division Ministry of Law	
390.	Mr Ramesh s/o Chandra	Deputy Director Legal Advisory & Prosecution Division IPTO Ministry of Law	
Ministry of Manpower			
391.	Mr Goh Kok Beng	Deputy Director Foreign Manpower Management Division Ministry of Manpower	

392.	Mdm Cheryl Ng Yuet Peng	Senior Assistant Director Labour Relations and Workplaces Division Ministry of Manpower
393.	Mdm Seema Dadlani	Senior Assistant Director Labour Relations and Workplaces Division Ministry of Manpower
394.	Mdm Chong Hui Hsien	Senior Deputy Director Citizen Disbursement Systems Central Provident Fund Board
395.	Mdm Seow Choy Kuan	Assistant General Counsel Legal Services Group Central Provident Fund Board
Ministr	y of National Development	
396.	Mr Yeon Wen Cong	Deputy Director (Housing Management), HDB Housing Management Group Ministry of National Development
397.	Mdm Adeline Loo Yit Yi	Group Director Construction Productivity and Quality Group Building and Construction Authority
398.	Mr Darren Lim Wei Kay	Group Director Audit and Inspection Group Building and Construction Authority
399.	Mdm May Siu Yee May	Director BCA Academy School of Executive & Continuing Education Building and Construction Authority

400.	Er Wong Siew Heng	Director Building Resilience Group Transit Shelter Engineering Department Building and Construction Authority
401.	Mr How Choon Beng	Director/ Wildlife Management & Outreach Wildlife Management National Parks Board
402.	Mr Ling Han	Director / Central Catchment Nature Reserve Conservation National Parks Board
403.	Mr Wang Ming Yuan	Director/ Licensing & Compliance Industry & Biosecurity Management National Parks Board
404.	Mr Tan Kwang Wei	General Manager (Sengkang Branch) Branch Operations Department Housing Management Group Housing & Development Board
405.	Mr Mark Tan Boon Par	Deputy Director (Security Engineering & Operations) Cybersecurity Operations & Governance Department Information Services Group Housing & Development Board
406.	Ms Pebble Lee Siew Lin	Deputy Director (Urban Planning Studio 3) Urban Design Department 3 Research & Planning Group Housing & Development Board

[Pingat Pentadbiran Awam (Gangsa)]

407. Mr Kelvin Ang Kah Eng Director (Conservation

Management)

Conservation & Urban Design

Group

Conservation Management
Urban Redevelopment Authority

408. Mr Vijay Liew Che Yen Director, Industry Partnerships 1

Strategic Engagement, BCA Urban Redevelopment Authority

Ministry of Social and Family Development

409. Ms Grace Teo Pei-Jun Deputy Director

Early Childhood Development

Agency

Child Development Division Ministry of Social and Family

Development

410. Ms Rebecca Tan Li Ling Deputy Director

Social Policy and Services Group Service Management and Resource

Division

Ministry of Social and Family

Development

411. Mrs Stephanie Tan Chia Mei Deputy Director

Sector Planning and Development

Division

Ministry of Social and Family

Development

Ministry of Sustainability and the Environment

412. Mr Koh Hong Kiah Chief Engineer

Network Services Division Water Supply (Network)

Department

PUB, Singapore's National Water

Agency

413.	Mdm Loh Ee Ling	Deputy Director Finance Division Decision Support & Financial Analysis Department National Environment Agency
414.	Ms Tan Lu Hsia	Deputy Director Joint Operations Division Ops Planning & Contingency Singapore Food Agency
415.	Mr Thoo Jung Chee	Deputy Director Coastal Engineering Coastal Protection Department PUB, Singapore's National Water Agency
416.	Mr Tan Hang Meng	Deputy Project General Manager Waste Infrastructure and Engineering Division Infrastructure Planning and Design Department National Environment Agency
417.	Dr Jiang Junhui	Deputy Director Urban Food Solutions Division Aquaculture Singapore Food Agency
Minist	ry of Trade and Industry	3 1
418.	Mr Vincent Leong Yew Hong	Director Finance Division Ministry of Trade and Industry
419.	Ms Karin Huang Kailing	Deputy Director Census Office Department of Statistics Ministry of Trade and Industry

420.	Ms Aw Ai Ti	Department Head, Aural & Language Intelligence Institute for Infocomm Research Agency for Science, Technology and Research
421.	Ms Rajaswari d/o Velautham Suppiah	Group Director Human Resource Agency for Science, Technology and Research
422.	Mdm Jae Annie Tay	Director Chief Executive's Office Human Resource & Organisational Development Energy Market Authority
423.	Ms Amreeta Eng Mei Lin	Executive Director Trade Enterprise Singapore
424.	Mr Tan Yee Teck	Director Accreditation & Assurance Enterprise Singapore
425.	Ms Yeoh Mei Ling	Director Food Services Enterprise Singapore
426.	Ms Tang Li Fun	Director Industrial Properties Management Division 1 JTC Corporation
427.	Mr Wong Wei Loong	Director/Deputy Director Building Projects Division JTC Corporation

428.	Mr Ng Chong Meng	Director, Island Services & Facility Management Island Services & Facility Management Sentosa Development Corporation
429.	Mr William Ng Boon Ping	Director, Operations Planning & Development Operations Planning & Development Sentosa Development Corporation
430.	Mr G B Srithar G Balakrishnan	Regional Director India, Middle East and South Asia Singapore Tourism Board
431.	Ms Hazel Teh Choon Mei	Director Compliance & Corporate Services Singapore Tourism Board
432.	Ms Jasmine Quah Zubair	Director Southeast Asia & Oceania Division Ministry of Trade and Industry
Ministi	ry of Transport	
433.	Mdm Doreen Teo Bee Ling	Deputy Director (Corporate Services)
		Corporate Development Ministry of Transport
434.	Ms Angela Ng Kwee Yue	Deputy Director (Aviation Industry) Civil Aviation Authority of Singapore
435.	Mr Ong Yew Chung	Acting Director, Data Science IT, Cybersecurity & Digital Services Land Transport Authority

436.	Mr Peter Leong Shean Yui	Deputy Director, Foreign Vehicle Permits Vehicle Services Land Transport Authority
437.	Mr Chew Soon Leong	2 Deputy Director, Cross Island Line Phase 1 (Civil Team 3) 2 Cross Island Line Phase 1 (Civil Team 3) Thomson-East Coast & Cross Island Lines Land Transport Authority
438.	Ms Jenny Lin Jit Lan	Assistant Director (Procurement & Admin) Finance, Procurement & Admin Procurement & Admin Maritime and Port Authority of Singapore
439.	Ms Christina Ong Kian Wee	Deputy Director (Future Systems Development) / Senior Principal System Architect Aeronautical Telecommunications & Engineering Civil Aviation Authority of Singapore
440.	Dr Kumarasamy Jeyatharan	Deputy Director, Geotechnical & Tunnels Infrastructure Design & Engineering Land Transport Authority
Prime I	Minister's Office	,
441.	Mr Chng Tze Wei	Assistant Director (Digital Forensics Branch) Science & Tech / Special Projects Corrupt Practices Investigation Bureau Prime Minister's Office

442.	Mr Robin Lee Eng Teck	Chief (Digital Transformation Office) Corporate Affairs Corrupt Practices Investigation Bureau Prime Minister's Office
443.	Ms Tok Yen Nihnh	Deputy Director (Business Partnerships) Business Partnerships Public Service Division Prime Minister's Office
444.	Mr Wee Wern Chau	Senior Executive IT Manager Services Group Smart Nation and Digital Government Office Government Technology Agency
445.	Mr Kelvin Teng Kok Lian	Principal Infrastructure Architect Government Infrastructure Group Smart Nation and Digital Government Office Government Technology Agency
446.	Mr Kok Yih Horng	Deputy Director Cybersecurity Group Smart Nation and Digital Government Office Government Technology Agency
447.	Ms Rachel Ang Siew Eng	Deputy Director Services Group Smart Nation and Digital Government Office Government Technology Agency

448.	Ms Winnie Lim Siew Ngoh	Deputy Chief Executive Officer, The Institute of Banking & Finance Singapore (on secondment) Former Director & Head (Consumer Issues Div), Corporate Finance & Consumer Department Monetary Authority of Singapore
449.	Ms Evelyn Sit Ming Choo	Director & Head (Inv Research & Strategy Div) Reserve Management Department Monetary Authority of Singapore
450.	Mrs Jean Tsen	Director & Head (Settlements Div) Finance Department Monetary Authority of Singapore
451.	Ms Teo Lay Har	Director & Head (Banking II Div II) Banking Department II Monetary Authority of Singapore

Minist	ry of Defence	
452.	COL Ang Jeng Kai	Commander Headquarters 3rd Flotilla Republic of Singapore Navy
453.	COL Benjamin Goh Tze Wei	Director (Technology) Military Security Department Ministry of Defence
454.	COL Bernard Ng Yu Long, PP, PBS	Former Head SAF Current Intelligence and Fusion Centre Singapore Armed Forces
455.	COL Cai Dexian	Head Joint Plans and Transformation Department Singapore Armed Forces
456.	COL Kenneth Chiong Beng Han, PP	Former Commander Headquarters Divisional Air Defence Group Republic of Singapore Air Force
457.	COL Fairoz Bin Hassan	Commander Army Training and Evaluation Centre Singapore Armed Forces
458.	COL Justiin Ang	Director (Policy) Defence Cyber Organisation Ministry of Defence
459.	COL Lim Lit Lam, PP, PBS	Head Exercise Planning Army Training and Doctrine Command Singapore Armed Forces

460.	COL Loh Woon Liang	Commander Headquarters Air Defence Group Republic of Singapore Air Force
461.	COL Ng Wei How	Head Operations Research Joint Plans and Transformation Department Singapore Armed Forces
462.	COL Sherman Ong Sher Meng	Commander Headquarters Sembawang Air Base Republic of Singapore Air Force
463.	COL Daryl Tam Ju-Aun, PP, PBS	Senior Medical Staff Officer Headquarters Medical Corps Singapore Armed Forces
464.	COL Aldrin Tan Chin Yeong	Deputy Commander Headquarters Air Defence and Operations Command Republic of Singapore Air Force
465.	COL (DR) Timothy Teoh Chi-Chan	Commander Military Medicine Institute Singapore Armed Forces
466.	COL Tsai Hong Pin, PP, PBS	Commander Headquarters Flying Training Institute Republic of Singapore Air Force
467.	COL Wong Pui Chuan	Commander Headquarters 7th Singapore Infantry Brigade Singapore Armed Forces

468.	COL Wong Shi Ming	Commander Headquarters 3rd Singapore Infantry Brigade Singapore Armed Forces
469.	COL Woo Sin Boon	Head Army Current Operations General Staff (Operations) Singapore Armed Forces
470.	COL Yik Yen Dean	Head Army Information General Staff (Operations) Singapore Armed Forces
471.	COL (NS) Chin Pak Chuen, PBS	Head Division Air Participation Headquarters 3rd Division Singapore Armed Forces
472.	COL (NS) Chng Boon Kai, PP, PBS	Deputy Commander (Operations) Headquarters Unmanned Aerial Vehicle Command Republic of Singapore Air Force
473.	COL (NS) Lim Wee Tee, PP	Commander Headquarters 22nd Singapore Infantry Brigade Singapore Armed Forces
474.	COL (NS) Ong Chin Woo, PP PBS	Group Head Headquarters Singapore Combat Engineers Singapore Armed Forces
475.	COL (NS) Ong Hian Chong, PBS	Commander Headquarters 6th Division Strike Brigade Singapore Armed Forces

476.	COL (NS) Pang Chong Han, PBS	Centre Head Joint Operations Department Singapore Armed Forces
477.	COL (NS) Vincent Tan Kay Kian, PP, PBS	Commander Headquarters 3rd Division Strike Brigade Singapore Armed Forces
478.	CWO Chua Hock Guan, PB, PBS	Sergeant Major Army Office of the Chief of Army Singapore Armed Forces
479.	ME7 Koh Cheok Wei	Commander Headquarters Naval Logistics Command Republic of Singapore Navy
480.	ME7 Tan Kwang Liang	Deputy Head (Systems Engineering) Air Engineering and Logistics Department Republic of Singapore Air Force

[Pingat Bakti Masyarakat]

Ministry of Culture,	Community and You	uth (Friends of Singapore)
----------------------	-------------------	----------------------------

481. Mr Jose Isidro Navato Former Board Member, National

Camacho Gallery Singapore

Ministry of Trade and Industry (Friends of Singapore)

482. Mr David John Jeans Co-Chair, Oversight Committee,

Diagnostics Development Hub

483. Professor Richard J Parker Chairman, Singapore Aerospace

Programme, Science and Engineering Research Council

Prime Minister's Office (Friends of Singapore)

484. Professor Simon Mark Chairman, Fellowship Evaluation

Spearing Panel (FEP)

485. Sir Jeremy Farrar Member, Health & Biomedical

Sciences International Advisory

Council (HBMS IAC)

486. Sir Leszek Borysiewicz Member, Health & Biomedical

Sciences International Advisory

Council (HBMS IAC)

Aljunied GRC

487. Mdm Letchimi Sammy Chairperson, Bedok Reservoir-

Punggol Vale RC

488. Mdm Ong Lay Ngoh Member, Bedok Reservoir-Punggol

CCC

489. Miss Fatmah Binte Mohamed Member, Eunos CCMC

Salim

490.	Mr Tay Beng Chuan	Patron, Eunos CCC
491.	Ms Grace Loi Boon Yin	Treasurer, Kaki Bukit CCMC
492.	Mr Parumanathevar Tamilarasan	1st Vice-Chairman, Paya Lebar- Aljunied IAEC
493.	Ms Rokiah Bee Bte Mohamed	Vice-Chairperson, Paya Lebar Zone 3 RC
494.	Mr Edward Stanley Tay Wey Kok	Chairman, Serangoon CCC
495.	Mr Matthew Lim Swee Ming	Vice-Chairman, Chartwell NC
Ang Mo 496.	Miss Ang Lay Yong	Secretary, Ang Mo Kio-Hougang CCC
497.	Miss Karen Tan Lay Beng	Assistant Secretary, Cheng San- Seletar CCC
498.	Mr Chia Soo Pheng	Member, Fernvale CCC
499.	Mr Toh Joo Leng	Patron, Fernvale CSC
500.	Mr Keck Beng Kim	Chairman, Jalan Kayu Zone 5 RC

501.	Mr Raymond Tan Yong Kuan	Secretary, Jalan Kayu CCC	
502.	Mr Tan Kong Cheok	Secretary, Teck Ghee CCMC	
Bishan 503.	- Toa Payoh GRC Mdm Helen Lee Heng Lua	Vice Chairman, Bishan East Zone 5 RC	
504.	Mr Nagarathinam Maran	Chairman, Toa Payoh Central Zone 4 RN	
505.	Mr Teng Shin Sheng	Chairman, Toa Payoh Central CSC	
506.	Dr Chan Kin Ming	Member, Toa Payoh East CCC	
507.	Mr Shawkat Ali Khan	Chairman, Toa Payoh East Zone 6 RC	
508.	Mr Ang Yee Lim	Patron, Toa Payoh West-Thomson CCC	
509.	Mr Edmund Wee Cheng Seng	Chairman, Toa Payoh West- Thomson CSC	
Chua (510.	Chu Kang GRC Mr Ng Heok Kwee	Chairman, Brickland CCC	
511.	Mr Sethuraman Alagappan	Chairman, Chua Chu Kang Zone 6 RC	

512.	Mr Ang Ying Thye	Member, Bukit Gombak CCC
513.	Mr Chua Kwa Seng	Member, Bukit Gombak CCC
514.	Mr Heng Kim Whatt	Member, Chua Chu Kang CCC
515.	Mr Phua Tiak Tong	Assistant Secretary, Chua Chu Kang C2E
516.	Mr Suhaimi Bin Mahuan	Chairman, Keat Hong C2E
517.	Ms Summer Chan Inn Leng	Assistant Secretary, Keat Hong CCC
East Co 518.	n ast GRC Mdm Angie Ng Siew Kin	Secretary, Bedok CC SCEC
519.	Mr Nicholas Sim Jian Hao	Chairman, Bedok YN
520.	Mdm Karen Tan Mui Hia	Assistant Secretary, Parc Lumiere RC
521.	Mr Chin Sau Ho	3rd Vice-Chairman, Changi Simei CCC
522.	Mr Loh Zen Sye	Chairman, Fengshan Rosewood RN
523.	Mr Teo Teck Ngee	Member, Kampong Chai Chee CCC

524.	Dr Charlton Low Inn Chong	Chairman, Limau Estate NC	
525.	Ms Chng Soh Hiong @ Mrs Mary Tan	Vice-Chairperson, Siglap CCMC	
Hollan 526.	n d-Bukit Timah GRC Mr Goh Say Seng	Assistant Treasurer, Bukit Timah CCMC	
527.	Mr Michael Ng Chee Wooi	Vice-Chairman, Dunearn NC	
528.	Mr Alvin Ang Eng Kwang	Chairman, Cashew Zone 2 RC	
529.	Mr Han Hai Eng	Chairman, Chestnut NC	
530.	Mr Chua Kwee Seng	Vice-Chairman, Ulu Pandan Zone A RC	
531.	Mr Robin Ng Cheng Jiet	Assistant Treasurer, Ulu Pandan CCC	
532.	Mr Ong Jenn Shyan	Chairman, Zhenghua-Segar Meadows RC	
Jalan Besar GRC			
533.	Miss Ting Yat Ling	Chairperson, Selegie-Waterloo Residents' Network	
534.	Mr Sivaraman s/o Vayana Pakirisamy	Member, Kampong Glam CCMC	

535.	Miss Madeline Lee Yoke Sim	Chairperson, Kolam Ayer St George's West RC
536.	Mr Ravinder Singh s/o Keval Singh	Chairman, Kolam Ayer St George's East RC
537.	Miss Jennifer Lee Yoke Fung	Member, Kreta Ayer-Kim Seng CCC
538.	Mdm Phee Bee Yee	Chairperson, Whampoa CC WEC
Jurong	GRC	
539.	Mr Victor Lam Chin Ling	Chairman, Bukit Batok East Jurong East View RC
540.	Mr Johnny Ng Kwang Hwee	Chairman, Bukit Batok East Spring View RC
541.	Mr Daniel Ang Eng Boon	Patron, Jurong Central CCC
542.	Mr Neo Swee Tiong	Patron, Jurong Central CCC
543.	Dr Sathish s/o Sritharan	Chairman, Taman Jurong Zone D RN
Marine	Parade GRC	
544.	Mdm Lydia Ong Li Yan	Member, Braddell Heights CCC
545.	Mr Chan Leng Chye	Member, Braddell Heights CCC

546.	Mdm Patimah Bte Manan	Assistant Treasurer, Geylang Serai CC WEC
547.	Mr Lee Hong Ping	Member, Geylang Serai CCC
548.	Miss Chen Ngee Ann	Chairperson, Siglap South YN
549.	Mr Leow Yeou Yi	Immediate Past Chairman, Frankel Zone 2 NC
550.	Mdm Tricia Soh Meng Hong	Chairperson, Greenville RC
551.	Mr Raymond Wee Toon Fok	Member, Kembangan-Chai Chee CCC & Family Life Champion
552.	Mdm Elizabeth Ng Mui Leng	Vice-Chairperson, Marine Parade CCMC
553.	Mr Anand Nalachandran	Chairman, Marine Parade CCMC and Joo Chiat CCMC
Marsili 554.	ng-Yew Tee GRC Mr Mohamed Rasid Bin Ibrahim	Chairman, Stagmont View RC
555.	Mr Tan Seow Kheng	Vice-Chairman, Limbang CCC
556.	Miss Tay Kay Sin	Chairperson, Marsiling Zone 7 RN
557.	Mr N Kelyvanan	Chairman, Marsiling Zone 5 RN

558.	Mdm Priscillia Yeong	Vice-Chairperson, Woodgrove CCC
559.	Mr Corwin Chew Huang Jia	Vice-Chairman, Woodgrove-Fuchun CCMC
560.	Mr Chua Teck Seng	Vice-Chairman, Yew Tee Zone 12 RC
Nee So 561.	on GRC Mdm Selina Binte Salleh	Chairperson, Chong Pang CC MAEC
562.	Mr Sean Ang Kang Lin	Member, Chong Pang CCC
563.	Mr Lam Koy Soon	Immediate Past Chairman, Nee Soon Central Zone 6 RC
564.	Mr Andrew Lim Chong Thye	Immediate Past Chairman, Nee Soon Central Zone 7 RC
565.	Mr Jayagobi s/o Jayaram	Vice-Chairman, Nee Soon East CCMC
566.	Mr Wong Jin Feng	Chairman, Nee Soon East YN
567.	Mr Lawrence Lua Gek Pong	Chairman, Nee Soon Link CCC
568.	Mr Poovendhran Kannayah	Vice Chairman, Nee Soon Link CCMC
569.	Mr Eldwin Wong Yuan Jun	Chairman, Nee Soon South CCMC

Pasir R 570.	<i>is-Punggol GRC</i> Mdm Anny Tan Chin Guek	Vice-Chairperson, Coral Ris RC
571.	Mr Anthony Joseph	Member, Pasir Ris East CCC
572.	Mdm Stella Chua Ai Choo	Chairperson, Pasir Ris Elias CC SCEC
573.	Mr Ho Gim Hai	Patron, Punggol Coast CCC
574.	Mr Sia Seow Siang	Member, Punggol Vista CCMC
575.	Mr Pang Zhiwei	Secretary, Punggol Shore CCC
576.	Mr Clement Phua Bing Xuan	Chairman, Punggol Shore C2E
577.	Mr Tan Jwee Kiat	Patron, Punggol Shore CCC
Semba	wang GRC	
578.	Mr Chua Yong Ngee	Chairman, Admiralty Zone 6 RN
579.	Mr Thomas Tan Sui Kiang	Assistant Secretary, Canberra CCC
580.	Mr Yio Yang Huat	Vice-Chairman, Canberra CCMC
581.	Mr George Iskandar	Vice-Chairman, Sembawang Central Zone B RN

582.	Miss Gillian Goh Pei Zhu	Chairperson, Sembawang CC YEC
583.	Mr Jason Yeo Lai Teck	Chairman, Sembawang West Zone E RN
584.	Miss Violet Lee Hui Min	Patron, Woodlands CCC
_	ng GRC	
585.	Mr Gan Thiew Heong	Chairman, Compassvale Plains RC
586.	Mr Jay Suresh Radah	Chairman, Sengkang CC IAEC
587.	Mdm Agnes Tan Chu Fang	Chairperson, Rivervale Spring RC
588.	Mr Tan Teck Hwa	Patron, Sengkang West CCC
Tampir	nes GRC	
589.	Mr Poh Jen Chye	Vice-Chairman, Tampines Central CCC
590.	Miss Agnes Poon Jing Mun	Chairperson, Tampines Changkat CC WEC
591.	Mr Desmond John Chin Kong Thai	Chairman, Tampines Changkat Zone 8 RN
592.	Mr Tan Soo Yong	Chairman, Tampines East Zone 2 RN

593.	Mr Kevin Tan Wee Chuan	Vice-Chairman, Tampines East YN
594.	Mr Ong Chin Beng	Assistant Treasurer, Tampines North CCC
595.	Mr Ooi Wei Pheng	Secretary, Tampines North CCC
596.	Mr Basir Bin Sian	Chairman, Tampines Summerville RN
597.	Mr Wong Yoke Chye	Treasurer, Tampines Palmspring RN
Tanjon	g Pagar GRC	
598.	Mdm Shuan Lian Ann	Chairperson, Buona Vista Zone D RC
599.	Tuan Haji Ibrahim Bin Yusoff	Vice-Chairman, Buona Vista Zone D RC
600.	Mr Chan Meng Piow	Vice-Chairman, Henderson CCMC
601.	Mr Dexter Leong Chee Peng	Immediate Past Chairman, Delta RC
602.	Miss Sia Peng Peng	Chairperson, Cairnhill CCMC
603.	Mr Yong Teck Ming	Chairman, Moulmein Tekka RC
604.	Mdm Jacklyn Khoo Eng Eng	Vice-Chairperson, Queenstown CC WEC

605.	Mr Ho Wei Hao	Treasurer, Tanjong Pagar-Tiong Bahru CCC
	Coast GRC	
606.	Mdm Vivien Ng Liew Yin	Chairperson, Ayer Rajah CC WEC
607.	Mr Paul Chee Haw Poh	Chairman, Pandan Gardens RN
608.	Mr Ng Leng Kim	Chairman, Boon Lay CCC
609.	Mr Tee Kok Chuan	Chairman, Boon Lay Meadow-Grove RN
610.	Mr Lim Bak Heng	Chairman, Yunnan Garden NC
611.	Mr Gerald Goh Hock Seng	Vice-Chairman, Dover CCMC
612.	Mr Ling Tok Hong	Patron, Telok Blangah CCC
	g	
613.	Mr Prakash Kumar	Chairman, West Coast CSC
	Hetamsaria	
614.	Mr Thia Ang Hua, P. Kepujian	Vice-Chairman, West Coast C2E
	3 -711-0-11	,
Bukit Batok SMC		
615.	Mr Ong Chai	Auditor, Bukit Batok CCC

Bukit 616.	Panjang SMC Mr Chua Chin Yong	Chairman, Bukit Panjang Zone 10 RC	
617.	Mr Tan Koon Sheng	Chairman, Bukit Panjang Zone 8 RC	
Hona	Kah North SMC		
618.	Mdm Iris Lim Ai Keng	Auditor, Hong Kah North CC WEC	
619.	Mr David Liew Poh Seng	Vice-Chairman, Hong Kah North CSC	
Hougo 620.	ang SMC Mr Liang Wai Mun	Chairman Hougang RN Zone 1	
621.	Mr Thomas Tay Hwee Hong	Vice Chairman, Hougang CCMC	
W - l	. D CMC		
	n Baru SMC Mrs Neo Chue Ching	Vice-Chairperson, Kebun Baru View RC	
MacPi	herson SMC		
	Mr Ang Kiq Oh	Patron, MacPherson CCC	
624.	Mr Martin Chua Sook Whee	Chairman, MacPherson CCMC	
Marin	4 546		
<i>магуг</i> 625.	nount SMC Mr Cheong Kee Loke	Vice-Chairman, Marymount CSC	
ULJ.	IVII CITCOTTY NEC LONG	vice chairman, maryinount Coc	

[Pingat Bakti Masyarakat]

626. Mr Tan Ken Sai Treasurer, Thomson Sin Ming Ville

RC

Mountbatten SMC

627. Mr Justin Fong Cheng Wah Chairman, Tanjong Rhu

(Mountbatten) RC

628. Mr Goh Yong Seng Vice-Chairman, Tanjong Rhu

(Mountbatten) RC

Pioneer SMC

629. Mdm Nancy Sim Hong Suan Auditor, The Frontier CC SCEC

630. Mr Shamsuri Bin Mohamed Chairman, The Frontier CC MAEC

Potong Pasir SMC

631. Mr Khoo Thiam Huat Vice-Chairman, Woodleigh NC

632. Mr Loh Yong Cheng Vice-Chairman, Potong Pasir Zone 2

RC

Punggol West SMC

633. Mdm Patricia Foo Shuen Lee Chairperson, Punggol West CSC

Radin Mas SMC

634. Mr Tan Seow Teng Vice-Chairman, Radin Mas CC SCEC

Yio Chu Kang SMC

635. Mr Toh Wee Seng Chairman, Lentor NC

Yuhua 3 636.	SMC Mdm Saharidah Bte Suradi	Chairperson, Yuhua CC MAEC
637.	Mr Thomas Lim Choon Quee	Chairman, Yuhua Zone 5 RC
Control	Singapara CDC	
638.	Singapore CDC Mr Wilfred Tay Swee Kok	Member, Central Singapore CDC
North E 639.	East CDC Mdm Ginny-Ann Oh Aing Aing	Member, North East CDC
South V 640.	Vest CDC Mr Anthony Tan Kang Uei	Member, South West CDC
5 / 1		
People 641.	s Association Mdm Rizayati Begai Malawad	Vice-Chairman, People's Association MESRA
Ministr	y of Communications and Inform	ation
642.	Mr Lian Wee Cheow	Board Member, Singapore International Foundation
643.	Mr Michael Paul Koh Soon Hwa	Member, National Library Board
644.	Mr Peter Ong	Chairman, National Translation Committee Chinese Resource Panel
645.	Mrs Triena Noeline Ong	Chairperson, Publications Consultative Panel

Ministry of Culture, Community and Youth				
646.	Dr Jayaram Lingamanaicker	Member, Hindu Advisory Board		
647.	Mr Chan Sen Meng	Council Member cum Chairman of Property Committee, Singapore Federation of Chinese Clan Associations		
648.	Mr Jeremy lan Monteiro	Former Council Member, National Arts Council		
649.	Mr Kon Yin Tong	Chairman, SportSG		
650.	Mr Loh Lik Peng	Chairman, Asian Civilisations		
		Museum		
651.	Mr Tan Kok Hiang	Chairman, Preservation of Sites &		
		Monuments Advisory Board		
652.	Ms Hamidah Binte Ibrahim	Member, MUIS Appeal Board		
653.	Ms Melissa Low Yu Xing	Member, INSPIRIT (Advocate for		
		awareness on climate change and impact on youths)		
Ministi	ry of Defence			
654.	Dr Christopher Cheok Cheng Soon	Member, SAF Psychiatry Specialist Advisory Board		
Ministry of Education				
655.	Mdm Rose Siow Wen Szu	Chairman, Lianhua Primary School		

656.	Mr Paul Beh Jit Han	Board Member, Singapore Management University Board of Trustees			
657.	Ms Low Sin Leng	Chairperson, Nanyang Academy of Fine Arts			
658.	REV Frederick Quek Eng Wah	Chairman, Holy Innocents' High School			
Ministr	y of Health				
659.	Dr Angel Lee Onn Kei	Board Member, Singapore Hospice Council			
660.	Dr Lim Yean Teng	Chairman, Fee Benchmarks Advisory Committee			
661.	Mr Goh Tok Mong	Board Member, Thye Hua Kuan Moral Charities Limited			
662.	Mr Nicky Tan Ng Kuang	Former Board Member, National University Health System Pte Ltd			
Ministr	y of Home Affairs				
663.	Dr Ivor Gunaseelan Thevathasan	Member, Board of Visiting Justices and Board of Inspection			
664.	Mr Chua Eng Hui	Chairman, Institutional Discipline Advisory Committee			
665.	Mr Ng Khee Jin	Member, National Crime Prevention Council			
Ministry of Law					
666.	Mr Noor Mohamed Marican	Assigned Solicitor, Legal Aid Bureau			

[Pingat Bakti Masyarakat]

667. Ms Joyce Agnes Tan Sok Member, Singapore Academy of Khena Law Ministry of Manpower Professor Chan Eng Soon 668 Chairperson, Workplace Safety and Health Council (Marine Industries) Former Board Member, PUB, Singapore's National Water Agency Mr Bernard Menon 669. Executive Director, Migrant Workers' Centre (MWC) Ministry of National Development 670 Mr Guy Daniel Harvey-Board Member, National Parks Samuel Board Board Member, Strata Titles Boards 671. Mr Lee Coo 672 Mr Tan Chee Meng Immediate Past Board Member, Urban Redevelopment Authority Ministry of Social and Family Development Mdm Chan Chia Lin 673. Vice-President, National Council of Social Service Board of Council Immediate Past President and 674. Mdm Rahayu Mohamad Board Member, Persatuan Pemudi Islam Singapura (Singapore Muslim Women's Association) 675. Mr Prakash s/o Co-Chairperson, Social Somosundram **Development Network Council**

676.	Ms Wong Kok Yee	Member, Singapore Anglican Community Services
Minist	try of Sustainability and the Enviro	onment
677.	Mr Terence Koh	Executive Director, Singapore Chemical Industry Council
678.	Ms Lynette Leong Chin Yee	Member, National Environment Agency
Minist	try of Trade and Industry	
679.	Mr Abel Ang Boon Thong	Group Chief Executive Officer, Advanced MedTech Holdings
680.	Mr Peter Tan Boon Heng	Co-Chairman, Advanced Remanufacturing and Technology
681.	Ms Felicia Gan Pei Ling	Chief Executive Officer, Ghim Li Group Pte. Ltd. Council Member, Textile and Fabric Federation Singapore
Prime	Minister's Office	
682.	Mrs Stephanie Gault	Board Member, Civil Service College
Natio	nal Trades Union Congress	
683.	Mdm Yeo Chor Gek	Member, NTUC Central Committee and General Secretary, Shipbuilding and Marine Engineering Employees' Union
684.	Mr Rajendran s/o Govindarajoo	President, Chemical Industries Employees' Union
685.	Mr Ng Hee Seng	President, Amalgamated Union of Public Employees

686.	Mr Benedict Chan Wai Meng	President, United Workers of Petroleum Industry
687.	Mr Gilbert Tan Chye Hee	Assistant Director-General, NTUC- ARU and CEO, Employment and Employability Institute